

<b>AGENDA ITEM: 5</b>	Pages 1 – 18
Meeting	Cabinet Resources Committee
Date	21 April 2011
<b>Subject</b>	<b>Provisional Outturn 2010/11</b>
Report of	Cabinet Member for Resources and Performance
Summary	To consider the Monitoring 2010/11 report and instruct officers to take appropriate action.
Officer Contributors	Maria G. Christofi – Assistant Director, Financial Services Catherine Peters – Head of Finance, SAP Systems, Closing & Monitoring Anisa Darr – Finance Manager, Closing & Monitoring
Status (public or exempt)	Public
Wards affected	Not applicable
Enclosures	Appendix A – Revenue Monitoring Directorate Appendix B – Capital Monitoring Analysis Appendix C – Capital Programme Adjustments
For decision by	Cabinet Resources Committee
Function of	Executive
Reason for urgency / exemption from call-in	Not applicable
Contact for further information:	Anisa Darr, Finance Manager, Closing & Monitoring, 020 8359 7106

## **1. RECOMMENDATIONS**

- 1.1 That Directors take appropriate action to ensure costs are kept within budget and income targets are met. (Paragraph 9.1.2)**
- 1.2 That Directors ensure that capital projects in their services are managed closely to ensure they are delivered within budget and in accordance with the agreed timeframe. (Paragraph 9.7.1)**
- 1.3 That the following drawdown from contingency be approved:**
  - £47k to finance Local Involvement Network (LINK) hosting services contract for services from Oct 2010 to Mar 2011. (Paragraph 9.3.2)**
  - £200k which is a grant contribution to fund projects for Preventing Violent Extremism. (Paragraph 9.3.3)**
- 1.4 That the virement to central expenses be approved from the following services. (Paragraph 9.4.1)**
  - £694k – Environment & Operations**
  - £59k – Commercial Services**
  - £66k – Children’s Service**
- 1.5 That the Council’s financial contribution towards the improvement of the proposed Wood Street Coroner’s Court and related final inter-authority agreement (subject to the necessary officer clearances) sent by the Lead Authority (Haringey) be approved. (Paragraph 9.5.1)**
- 1.6 That the Children’s Service Capital Modernisation 2011/12 individual project allocation that has been approved as part of the budget process be noted. (Paragraph 9.6.1)**
- 1.7 That the proposed Capital additions/deletions of £0.669m and slippage of £7.358m reprofiled from 2010/11 to 2011/12, as set out in Appendix B and C and the related funding implications summarised in Table 4 be approved.**

## **2. RELEVANT PREVIOUS DECISIONS**

- 2.1 Council, 2 March 2010 (Decision item 145) – approved the Council Budget and Council Tax 2010/11.**
- 2.2 Cabinet Resources Committee, 17 June 2010 (Decision item 18) – approved the Outturn 2009/10.**
- 2.3 Cabinet Resources Committee, 19 July 2010 (Decision item 11) – approved Monitoring 2010/11.**
- 2.4 Cabinet Resources Committee, 2 September 2010 (Decision item 10) – approved Monitoring 2010/11.**
- 2.5 Cabinet, 6 September 2010 (Decision item 12) – approved the Investment Strategy to meet Primary School Places.**
- 2.6 Cabinet Resources Committee, 30 November 2010 (Decision item 8) – approved Monitoring 2010/11.**

- 2.7 Cabinet, 10 January 2010 (Decision item 7) – approved virements over £1m.
- 2.8 Council, 25 January 2010 (Decision item 5.1) – approved virements over £1m.
- 2.9 Council, 1 March 2011 (Decision item 5.1.2) – approved the Council Budget and Council Tax 2011/2012
- 2.10 Cabinet Resources Committee, 2 March 2011 (Decision item 15) – approved Monitoring 2010/11.

### **3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS**

- 3.1 Robust budget and performance monitoring are essential to ensuring that there are adequate and appropriately directed resources to support delivery and achievement of Council priorities and targets as set out in the Corporate Plan. In addition, adherence to the Prudential Framework ensures capital expenditure plans remain affordable in the longer term and that capital resources are maximised.
- 3.2 'Maximise improvements and savings in 'back office' functions' and 'Make sure we get best value from resources across the public sector, including our people and assets' represent two of the eight key objectives underlying the corporate priority 'Better services with less money' and the strategic objectives.
- 3.3 Relevant Council strategies and policies include the following:
  - Corporate Plan 2010/11;
  - Medium Term Financial Strategy;
  - Treasury Management Strategy;
  - Debt Management Strategy;
  - Insurance Strategy;
  - Risk Management Strategy; and
  - Capital, Assets and Property Strategy.

### **4. RISK MANAGEMENT ISSUES**

- 4.1 The revised forecast level of balances needs to be considered in light of the risks identified in 4.2 below.
- 4.2 Various projects within the Council's revenue budget and capital programme are supported by time-limited grants. Where there are delays to the implementation of these projects, there is the risk the associated grants will be lost. If this occurs either the projects will be aborted or a decision to divert resources from other Council priorities will be required.

### **5. EQUALITIES AND DIVERSITY ISSUES**

- 5.1 Financial monitoring is important in ensuring resources are used to deliver equitable services to all members of the community.

### **6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance and Value for Money, Staffing, ICT, Property, Sustainability)**

- 6.1 Robust budget and performance monitoring plays an essential part in enabling an organisation to deliver its objectives efficiently and effectively.

6.2 Use of Resources implications are covered within Section 9 of the body of the report and in the attached appendices.

## 7. LEGAL ISSUES

7.1 None arise over and above those referred to within the body of the report.

## 8. CONSTITUTIONAL POWERS

8.1 The Council's Constitution, in Part 3, Responsibility for Functions, states in paragraph 3.6 the functions of the Cabinet Resources Committee including:

- (a) Monitor the trading position of appropriate Council services, carry out debt analysis and look at income sources and charging policies;
- (b) To write off debt;
- (c) To determine external or cross-boundary trading limit; and
- (d) Approval of schemes not in performance management plans but not outside the Council's budget or policy framework.

8.2 Financial Regulations section 4.17 states the Chief Finance Officer will report in detail to Cabinet Resources Committee at least four times a year on the revenue and capital budgets and wider financial standing in addition to two summary reports at the beginning and end of the financial year.

## 9. BACKGROUND INFORMATION

### 9.1 2010/11 Revenue Monitoring

9.1.1 Table 1 gives a summary of the 2010/11 outturn analysis compared to the revised budget position (excluding schools). There is a net over spend of £0.171m being forecast at the end of February. A breakdown of revenue monitoring by each service directorate is set out in Appendix A.

**Table 1: 2010/11 Revenue Outturn Analysis – Summary**

Description	Original Budget £000	Revised Budget as at 28/02/11 £000	Forecast Outturn as at 28/02/11 £000	Forecast Outturn Variation as at 28/02/11 £000
Adults	96,232	95,927	96,058	131
Central Expenses	53,659	51,163	47,500	(3,663)
Chief Executive	12,241	11,807	11,864	57
Childrens Services	48,945	47,580	48,459	879
Commercial Services	15,632	15,906	16,387	481
Corporate Governance	5,951	5,897	5,768	(129)
Deputy Chief Executive	11,315	12,675	12,675	-
Environment & Operations	23,351	23,896	26,311	2,415
Planning, Housing & Regeneration	2,028	2,484	2,484	-
<b>Total 2010/11 General Fund Forecast</b>	<b>269,354</b>	<b>267,335</b>	<b>267,506</b>	<b>171</b>
Allocations agreed from GF Balances	-	-	-	-
General Fund Balances as at 01/04/10	-	-	-	(15,780)
<b>Projected General Fund Balances (excluding schools balances) at 31/03/11</b>	-	-	-	<b>(15,609)</b>

Description	Original Budget £000	Revised Budget as at 28/02/11 £000	Forecast Outturn as at 28/02/11 £000	Forecast Outturn Variation as at 28/02/11 £000
Dedicated Schools Grant	(124)	(152)	(1,428)	(1,276)
Housing Revenue Account	-	-	(226)	(226)

9.1.2 Directors are reminded that they are accountable for any budget variations within their services and the associated responsibility to ensure costs and income are managed within agreed budgets. To ensure this is successfully achieved, it is essential that Directors develop action plans for all significant emerging variances, with the aim of ensuring that overall expenditure is kept within the total budget available.

## **9.2 Commentary about Revenue Outturn**

9.2.1 The Council's overall position has improved from the projected over spend of £1.005m at quarter 3. This has been reduced to a projected overspend of £0.171m at the end of month 11. The Council's target level of balances is to remain above £15m, and is currently projected to be £15.609m.

9.2.2 Specific areas for concern are in the Environment and Operations and Children's Service directorate. A severe winter has pushed up the highways maintenance costs and a shortfall of income on the Special Parking Account has compounded the issue in the service. External family assessments, external placements for children in care and agency costs in social care division of Children's Services are the main areas responsible for the overspend in the service. A recovery plan is in place and contact has been made with the courts to find ways to reduce the financial impact on the local authority of decisions relating to family contact. The purchase of additional licences in Information Systems, and over spend on public offices due to 2010/11 revaluation has resulted in Commercial's overspend.

9.2.3 These are high risk areas and while spend needs to be monitored and managed this year, it is important to ensure the situation is managed so it isn't a continuing budget pressure into next years budget.

9.2.4 The Council's commentary for Revenue is set out in Appendix A.

## **9.3 Drawdown from Contingency**

9.3.1 The drawdown from Contingency requested below has been assumed in the Revenue Monitoring in Table 1 and Appendix A.

9.3.2 A drawdown of £47,000 was requested from contingency to finance the Local Involvement Network (LINK) hosting services contract for services provided from October 2010 to March 2011. This was approved via a Delegated Powers Report.

9.3.3 A drawdown of £200,000 is requested from contingency. This is the grant contribution to fund projects for Preventing Violent Extremism.

## **9.4 Virement**

9.4.1 Revenue contributions of £819,000 were previously earmarked to finance capital expenditure incurred by services. A review of the 2010/11 capital programme resulted in a realignment of the capital financing, with the resources being returned to central expenses.

## **9.5 Improved Coroners Court Accommodation**

9.5.1 London Borough of Haringey have prudentially borrowed to finance the repairs, improvement and conversion of the Wood Street premises into the new Coroner's Court and offices for the London North Coroner's Jurisdiction (consisting of Barnet, Brent, Enfield, Haringey and Harrow). It was agreed at meetings with representatives of all boroughs that this borrowing would be repaid over 5 years from 2010/11. The borrowing of £275,000 will be financed by contributions from the five boroughs. Barnet's annual figure is £15,000. An allowance of £7,000 was budgeted in 2010/11 and the additional

expenditure has been included in the Central Expenses forecast. A final inter-authority agreement has been sent by the Lead Authority (Haringey) which needs sealing.

## 9.6 Children's Service Capital Modernisation 2011/12 allocation

9.6.1 The table below lists the full individual project allocation of the Children's Service Capital Modernisation 2011/12 allocation, as agreed as part of the budget process.

**Table 2: Capital Modernisation 2011/12 allocation**

<b>Children's Service Modernisation Programme 2011/12</b>	<b>2011/12 £'000's</b>
<b>Building programme (including roofs and windows) allocation</b>	
St Margaret's Roof	145
Moss Hall Infant and Junior roof	120
Bell Lane roof	100
Holly Park roof	100
Danegrove Winsor Drive windows and guttering	100
Oakleigh roof	50
Sunnyfield roof	100
Tudor roof	100
QE Girls dangerous wall	50
Hampden way roof	50
Dollis Infants windows	50
Northside School	50
Foulds structural floor slab issues	35
<b>Total</b>	<b>1,050</b>
<b>Electrical programme allocation</b>	
Freirn Barnet Secondary school	320
Brooklands infant and Junior schools	235
Hendon	245
<b>Total</b>	<b>800</b>
<b>Mechanical programme allocation</b>	
Bell Lane School main boiler room renewal	155
Garden Suburb School main boiler room renewal	170
Summerside Inf boiler room renewal	75
Grasvenor School main boiler room renewal	90
Goldbeaters Sch new flue system (due to condition of brick stack)	45
Summerside Jnr School new controls and oil tank improvements	25
Claremont Sch renewal of shunt pumps, burner, controls and corroded pipework	40
<b>Total</b>	<b>600</b>
<b>DDA allocation</b>	250
<b>Total</b>	<b>250</b>
<b>Kitchen programme allocation</b>	
Courland Primary (defferred from 2010/11)	80
Cromer Road	80
Unallocated	40
<b>Total</b>	<b>200</b>
<b>Emergency Reactive Works</b>	350
<b>Total</b>	<b>350</b>
<b>Children's Centre Maintenance and risk provision</b>	159
<b>Total</b>	<b>159</b>
<b>Suitability/Curriculum improvements allocation</b>	
Danegrove Winsor Drive - replace mobiles	250
Pupil referral Unit - Meadway	200
Summerside - mobile	150
Unallocated	100
<b>Total</b>	<b>700</b>
<b>Overall scheme</b>	<b>4,109</b>
<b>Capital Modernisation 2011/12</b>	<b>(4,109)</b>
<b>Total</b>	<b>-</b>

## 9.7 2010/11 Capital Programme Monitoring

9.7.1 Directors are reminded they need to continue to ensure that capital projects are closely managed during 2010/11 to ensure that they are delivered within budget and in accordance with the agreed timeframe.

## 9.8 Capital Monitoring Analysis

9.8.1 The Capital Monitoring summary is set out in table 3. A detailed break down by service directorate is shown in Appendix B.

**Table 3: 2010/11 Provisional Capital Outturn – Summary**

Service	2010/11 Latest Approved Budget	Additions/ Deletions recommended to April CRC	Slippage / Accelerated Spend recommended to April CRC	2010/11 Budget (including April CRC)	Spend to date	Forecast to year end	Variance from Revised Budget
	£000	£000	£000	£000	£000	£000	£000
Adult Social Services	627	-	-	627	296	627	-
Central Expenses	4,500	-	-	4,500	-	4,500	-
Children's Service	42,511	-	(5,204)	37,307	34,839	37,307	(5,204)
Corporate Governance	1	-	(1)	0	-	0	(1)
Chief Executive Services	268	-	(177)	91	63	91	(177)
Deputy Chief Executive Services	485	-	(169)	316	292	316	(169)
Commercial Services	3,816	-	(1,542)	2,274	1,647	2,274	(1,542)
Environment & Operations	15,800	(669)	(1,720)	13,411	7,269	13,411	(2,389)
Planning, Housing and Regeneration	8,357	-	(405)	7,952	3,198	7,952	(405)
<b>General Fund Programme</b>	<b>76,364</b>	<b>(669)</b>	<b>(9,218)</b>	<b>66,477</b>	<b>47,604</b>	<b>66,477</b>	<b>(9,887)</b>
HRA Capital	18,261	-	1,860	20,121	12,592	20,121	1,860
<b>Total Capital Programme</b>	<b>94,625</b>	<b>(669)</b>	<b>(7,358)</b>	<b>86,598</b>	<b>60,196</b>	<b>86,598</b>	<b>(8,028)</b>

## 9.9 Proposed changes to the Capital Programme

9.9.1 Appendix C gives details of the proposed changes to the Capital Programme. These include proposed additions and deletions of £0.669m as well as budget movements - slippage of £7.358m re-profiled from 2010/11 to 2011/12.

**Table 4: Capital Funding Changes**

	Grants	S106 / Other	Capital Receipts	Revenue	Borrowing	Total
	£000	£000	£000	£000	£000	£000
Adult Social Services	-	-	-	-	-	-
Central Expenses	-	-	-	-	-	-
Chief Executive	-	(50)	(127)	-	-	(177)
Children's Service	(1,168)	(925)	(1,488)	-	(1,623)	(5,204)
Corporate Governance	-	-	(1)	-	-	(1)
Commercial Services	-	-	(1,121)	-	(421)	(1,542)
Deputy Chief Executive	-	-	(169)	-	-	(169)
Environment & Operations	(616)	(221)	(773)	-	(780)	(2,390)
Planning, Housing and Regeneration	-	-	(405)	-	-	(405)
<b>General Fund Programme</b>	<b>(1,784)</b>	<b>(1,196)</b>	<b>(4,084)</b>	<b>-</b>	<b>(2,824)</b>	<b>(9,888)</b>
HRA Capital	779	-	-	(487)	1,568	1,860
<b>Total Capital Programme</b>	<b>(1,005)</b>	<b>(1,196)</b>	<b>(4,084)</b>	<b>(487)</b>	<b>(1,256)</b>	<b>(8,028)</b>

## 10. LIST OF BACKGROUND PAPERS

10.1 None.

Legal – MM

CFO – MC/JH

## Adults

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
	£000	£000	£000	£000		
Care Services - Learning Disabilities	25,639	36,280	36,357	77	Significant purchasing budget pressures offset by Section 256 resources. Work programme undertaken with providers to reduce costs.	0.2%
Care Services - Mental Health	7,742	7,296	7,643	347	Pressures from Continuing Care and Forensic Service transfers some offset by holding vacant posts. Work being undertaken with Health on improved commissioning and move on from Residential Care to Supported Living	4.8%
Care Services - Older Adults - Physical Disabilities	48,389	47,530	48,531	1,001	Greater demand in line with demography, and in particular cost shunts from the PCT around Continuing Care have caused pressures within the budget some offset by Homecare contract savings. Net increase of 28 older people requiring care home placements.	2.1%
Performance & Supply Management	5,465	4,222	4,102	(120)	Reduced spend on training events to create savings 20k, vacancies held reducing spend in preparation for restructure and reduced agency use.	-2.8%
Strategic Commissioning & Transformation	11,107	12,906	12,101	(805)	Preparation for implementation of 2011/12 savings plan achieved in year and Voluntary Sector spend reduced.	-6.2%
Government Grant Income	(2,110)	(12,307)	(12,676)	(369)		-3.0%
<b>Total</b>	<b>96,232</b>	<b>95,927</b>	<b>96,058</b>	<b>131</b>		<b>0.1%</b>

## Central Expenses

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
	£000	£000	£000	£000		
Corporate Subscriptions	314	314	333	19		6.0%
Levies	24,443	24,443	24,509	66	Overspend includes additional coroners accommodation costs	0.3%
Central Contingency	5,528	3,325	889	(2,436)	Unallocated general contingency to be utilised to support in year service pressures that can not be contained	-73.3%
Rate Relief	433	433	433	-		0.0%
Capital Financing	15,719	15,719	11,843	(3,876)	Underspend in the main attributed to realignment of the borrowing requirements in the capital programme and reduction in external borrowing	-24.7%
Early Retirement costs	7,004	7,004	9,890	2,886	Additional redundancy / early retirement costs associated to 2011-12 budget savings	41.2%
FRS17 Adjustment	-	-	-	-		0.0%
Car Leasing	2	2	-	(2)		-100.0%
Corporate Fees & Charges	599	599	469	(130)		-21.6%
Miscellaneous Finance	(383)	(676)	(741)	(65)		-9.6%
CRC Corporate Management	-	-	(125)	(125)		
<b>Total</b>	<b>53,659</b>	<b>51,163</b>	<b>47,500</b>	<b>(3,663)</b>		<b>-7.2%</b>

## Chief Executive

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
	£000	£000	£000	£000		
Executive Office	744	893	829	(64)	Underspend on salaries	-7.2%
Chief Executive's Service	2,508	2,179	2,368	189	Salary overspend	8.7%
Grants	1,319	1,182	1,179	(3)		-0.3%
Library Services	6,017	5,985	6,079	94	Project management costs for the strategic library review (to be covered by virement from customer services budget) and unplanned emergency library repairs.	1.6%
Customer Services, Registration & Organisation Development	1,653	1,568	1,409	(159)	Lower than expected telephony costs. Exceeded planned income for nationality checking and Burnt Oak rental income.	-10.1%
<b>Total</b>	<b>12,241</b>	<b>11,807</b>	<b>11,864</b>	<b>57</b>		<b>0.5%</b>

## Children's Services

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
	£000	£000	£000	£000		
<b>CHILDREN'S SERVICE - GENERAL FUND</b>						
Management Team	1,260	1,007	1,035	28		2.8%
Social Care Division	25,760	25,477	27,360	1,883	The demand for children's social care remains at unprecedented levels. The most significant areas of financial pressure continue to be external family assessments, external placements for children in care and agency costs. A recovery plan is in place and contact has been made with the courts to find ways to reduce the financial impact on the local authority of decisions relating to family contact etc. To increase social work capacity, we are using external funding to undertake the more routine information and data inputting tasks, releasing social work time to increase face to face contact with families. Other areas of financial pressure include adoption, special guardianship and leaving care services.	7.4%
Asylum Seekers	-	-	103	103	Costs exceed the government grant	
BRSI	1,536	753	128	(625)	Vacancies continue to be held to offset overspends elsewhere in the Children's Service;	-83.0%
Safeguarding	982	1,027	1,149	122	Increased volume of Safeguarding Board activity	11.9%
SEN Transport	5,538	5,530	5,332	(198)	Underspend on cost of escorts	-3.6%
Youth and Connexions	4,340	4,319	4,083	(236)	Vacancies continue to be held to offset overspends elsewhere in the Children's Service	-5.5%
Other Children's Service Budgets	9,529	9,467	9,269	(198)	Vacancies continue to be held to contain pressures	-2.1%
<b>Total</b>	<b>48,945</b>	<b>47,580</b>	<b>48,459</b>	<b>879</b>		<b>1.8%</b>



## Commercial Services

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
	£000	£000	£000	£000		
Corporate Programmes & Consultancy	92	618	521	(97)	Part Year Vacancy	-15.7%
Property Services & Asset Management	7,951	7,960	8,288	328	Overspend on public offices rates due to 2010/11 revaluation and service charges. However these have been offset by utilities underspend across all public offices and general underspends across the service. Action is being taken to manage the estate and the service more effectively and opportunities exist to improve the financial position going forward.	4.1%
Corporate Procurement	495	413	375	(38)	Forecasts include one-off income from contracts	-9.2%
Information Systems	7,094	6,915	7,203	288	Additional cost of SAP licences and MS licences partly offset by earmarked reserve.	4.2%
One Barnet Programme	-	-	-	-	Forecast Spend to be met centrally	
<b>Total</b>	<b>15,632</b>	<b>15,906</b>	<b>16,387</b>	<b>481</b>		<b>3.0%</b>

## Corporate Governance

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
	£000	£000	£000	£000		
Legal Services	1,848	1,831	2,005	174	Influx in care proceedings and increased no. of employment cases resulting in higher than budgetted counsel fees as well as court fees in both Advocacy and Community divisions	9.5%
Democratic Services	831	823	803	(20)	Underspend from Vacant post (£15k), Printing costs (£34k) offset by overspend on Postage (£14k) and general running costs (£15k)	-2.4%
Members	1,697	1,686	1,552	(134)	Savings achieved from revised scheme to Members Allowances	-7.9%
Corporate Anti Fraud Team	189	182	185	3	Overspend due to cost of airwave radio's £26k) and counsel fees for HB prosecution case (£50k) offset by underspend on salaries (£63k) and general running costs.	1.6%
Elections	535	520	478	(42)	Underspend due to vacant posts within Elections Project team offset by overspend in Canvassing and Software licensing costs in electoral Registration	-8.1%
Civil Protection	204	197	133	(64)	Underspend due to vacant post and reduced forecasts for any possible emergencies.	-32.5%
Performance and Organisation Development	255	321	361	40	Overspend on salaries and training costs to be offset against underspend in other areas in directorate	12.5%
Corporate Governance Directors	316	313	237	(76)	Underspend on salaries	-24.3%
Leaders Office	10	10	8	(2)	Underspend on general running costs	-20.0%
Insurance	66	14	6	(6)	Savings from vacant post	-57.1%
<b>Total</b>	<b>5,951</b>	<b>5,897</b>	<b>5,768</b>	<b>(129)</b>		<b>-2.2%</b>

## Deputy Chief Executive

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
	£000	£000	£000	£000		
Finance	3,746	4,414	4,416	2	Finance is forecasting to come in on budget.	0.0%
Human Resources	2,174	2,264	2,353	89	The overspend on HR budgets is due to the Unison budget being transferred into HR mid-year. This budget has historically been centrally held and the overspend this year is a legacy of commitments unknown to HR crystallising at the year end. For 2011/12 HR has taken full monitoring role of the budget and is in active discussion with the TUs about how this budget will be managed and brought in on budget in 2011/12	3.9%
Revenues and Benefits	5,395	5,997	5,906	(91)	No processing since Dec 2010. Therefore no CoC assessments etc. System live 14.3.11, by 31.3.11 we will have a more realistic provisional outturn figure.	-1.5%
<b>Total</b>	<b>11,315</b>	<b>12,675</b>	<b>12,675</b>	<b>-</b>		<b>0.0%</b>

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
	£000	£000	£000	£000		
Management and performance	993	1,055	1,298	243	Overspend relates to re-profiling work across the directorate of budgets and establishment. Part of overspend relates to temporary cover for AD post.	23.0%
Highways Inspection/Maintenance	4,377	4,622	5,049	427	Planned Maintenance shortfall due to revenue capitalisation in previous financial year not returned to the revenue budget this year and Winter Maintenance budget assuming a medium winter whereas this winter has been severe (as last year). Projected outturn similar to last year. Budget includes a £100k drawdown from contingency to reflect severe weather. In addition a pressure has arisen due to commitment to divert funds to PEP Phase 1.	9.2%
Highways income budgets incl. NRSWA Greenspaces	(368)	(376)	(572)	(196)	Increased income due to Permit charges	-52.1%
Cleansing	4,778	4,723	4,812	89	125 Pressure relating to cleaning and repair costs for King George Playing Field and unbudgeted utility costs at Copthall estate	2.6%
Refuse (domestic and trade waste)	3,012	3,846	3,727	(119)	89 Overspend relates to increase in agency, overtime over Christmas period and water licenses for mechanical sweepers though partially offset by savings on transport costs	1.9%
Parking	(659)	(919)	(722)	197	(119) Lower than expected transport recharges and increased Trade Waste income forecast.	-3.1%
Transport	84	42	(157)	(199)	197 Parking income under pressure. High proportion of machines out of order. Move to cashless parking in 11/12 will address this issue.	21.4%
Recycling	4,679	3,787	3,601	(186)	(199) Net surplus derived from fleet costs being fully recharged to fleet users. Surplus potentially allocated for new fleet and costs arising from GPL contract award.	-473.8%
Street Lighting	3,116	3,111	3,111	-	(186) High material income and staff vacancies offsetting increased contract price resulting from additional flats and inflation. Improvement on M9 due to favourable materials reforecast and running cost savings.	-4.9%
Community Safety	477	401	376	(25)	- Lower reserve drawdown required resulting from programme behind schedule and performance adjustments which have negated the impact of higher energy costs this year	0.0%
Community Protection	1,363	1,375	1,345	(30)	(25) In year vacancies following budget reductions 10/11	-6.2%
Leisure	1,787	1,798	1,798	-	(30) In year vacancies and running cost savings	-2.2%
WOM	-	-	-	-	-	0.0%
<b>E&amp;O General Fund</b>	<b>28,443</b>	<b>28,206</b>	<b>28,532</b>	<b>326</b>		1.2%
<b>Special Parking Account</b>	<b>(5,092)</b>	<b>(4,310)</b>	<b>(2,221)</b>	<b>2,089</b>	Pressure on income throughout the year. Recent weeks showing improvement	48.5%
<b>E&amp;O Total (inc SPA)</b>	<b>23,351</b>	<b>23,896</b>	<b>26,311</b>	<b>2,415</b>		10.1%

Planning, Housing & Regeneration

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
	£000	£000	£000	£000		
Land Charges	(932)	(663)	(684)	(21)	Income shortfall in charging for Personal Searches, as well as property market decline and tightening mortgage availability has necessitated drawdown from contingency. Changes from Month 9 Forecast £30k due to lower income projection offset by a £34k grant from CLG to cover potential restitutionary claims and loss of fees foregone in 10/11.	-3.2%
Environmental Health/ Cem & Crem	1,373	1,334	1,274	(60)	Vacancy and running cost savings in EH Management offsetting pressures on Care and Repair budget and favourable variance on Cem and Crem income.	-4.5%
Planning	192	664	1,106	442	442 Shortfall on mainstream planning fees due to flat property market and running costs particularly, additional legal costs in respect of Edgwarebury Lane Cemetery lost appeal. Vacancy rates and salary costs under review alongside Lean Systems programme. Forecast includes a drawdown from contingency to reflect income pressure.	66.6%
Strategy (Planning & Housing)	668	613	677	64	64 Budget reduced through in year savings by £69k on basis of alternative income streams to cover overspend, however unlikely to be achieved.	10.4%
Building Control	(243)	(170)	(251)	(81)	(81) Street, naming and numbering fee income has outperformed the budget. Contingency the draw down has mitigated the pressure on Building Control fees.	-47.6%
Housing	713	653	567	(86)	(86) Outperformance in Private Sector Leasing and TA income offsetting previously flagged losses at Barbara Langstone House and the cost of running Home Choice. Change from Month 9 Forecast due to £150k increase in B&B rental payments offset by lower Home Choice costs due to lower than anticipated take up of the insurance scheme.	-13.2%
Regeneration Service	257	53	(205)	(258)	(258) Rental income maximisation from PSL buyback properties awaiting regeneration, re-alignment of salaries between GF & HRA and recovery of consultant fees. Change since Month 9 Forecast due to £86k S106 funding now included in projection as well as additional recovery from developers Month 9 Forecast.	-486.8%
<b>Total</b>	<b>2,028</b>	<b>2,484</b>	<b>2,484</b>	<b>-</b>		0.0%

## Dedicated Schools' Grant

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
<b>CHILDREN'S SERVICE - DSG</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>		
SEN Placements, Recoupment & Therapies	9,685	9,273	8,680	(593)	One-off underspend due to finalising agreements with other local authorities and providers over outstanding prior year payments	-6.4%
Pupil Referral Unit	1,514	1,514	1,526	12		0.8%
Other Centrally Retained Schools Budgets	10,860	12,659	11,964	(695)	Underspend on 3&4 year olds free educational entitlement;	-5.5%
ISB	213,809	214,463	214,463	-		0.0%
DSG & LSC Grant	(235,992)	(238,061)	(238,061)	-		0.0%
<b>Total</b>	<b>(124)</b>	<b>(152)</b>	<b>(1,428)</b>	<b>(1,276)</b>		<b>-839.5%</b>

## Housing Revenue Account

Description	Variations				Comments	% Variation of Revised Budget
	Original Budget	Budget V1	Forecast Outturn 2010/11	Variation		
<b>Housing Revenue Account</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>		
LBB Retained	1,532	1,532	1,555	23		1.5%
HRA Regeneration	1,091	1,091	977	(114)	Anticipated recovery of consultants costs from developers	-10.4%
HRA Other Income and Expenditure (net)	(3,555)	(3,555)	(3,810)	(255)	Improved dwelling rent forecast and subsidy position offsetting additional void refurbishments and higher debt management costs.	-7.2%
Support Service recharges	576	576	696	120	Accommodation recharge at BH Level 2 and 3	20.8%
Interest on Balances	(80)	(80)	(80)	-		0.0%
HRA Surplus/Deficit for the year	436	436	436	-		0.0%
<b>Total</b>	<b>-</b>	<b>-</b>	<b>(226)</b>	<b>(226)</b>		

	2010/11 Latest Approved Budget	Additions/ Deletions recommended to April CRC	Slippage / Accelerated Spend recommended to April CRC	2010/11 Budget (including April CRC)	Spend to date (as per SAP)	Forecast to year-end	Variance from Approved Budget	% slippage of 2010/11 Approved Budget
	£000	£000	£000	£000	£000	£000	£000	%
Mental Health and Adults Personal Social Services Allocation	627	-	-	627	296	627	-	0%
<b>Adult Social Services</b>	<b>627</b>	<b>-</b>	<b>-</b>	<b>627</b>	<b>296</b>	<b>627</b>	<b>-</b>	<b>0%</b>
Capitalised Redundancies	4,500	-	-	4,500	-	4,500	-	0%
<b>Central Expenses</b>	<b>4,500</b>	<b>-</b>	<b>-</b>	<b>4,500</b>	<b>-</b>	<b>4,500</b>	<b>-</b>	<b>0%</b>
Schools Access Initiatives	489	-	-	489	182	489	-	0%
Schools Modernisation & Access Improvement Programme	3,939	(397)	(1,442)	2,100	1,672	2,100	(1,839)	-37%
Urgent Primary Places	1,043	-	(653)	390	1,083	390	(653)	-63%
Surestart Programme	1,547	-	-	1,547	1,012	1,547	-	0%
Major School Rebuild Total	403	-	(252)	151	152	151	(252)	-62%
Primary Schools Capital Investment Programme	9,662	-	(116)	9,546	8,915	9,546	(116)	-1%
East Barnet Schools Rebuild	5,878	-	(69)	5,809	5,737	5,809	(69)	-1%
Other Schemes	19,549	397	(2,672)	17,274	16,086	17,274	(2,275)	-14%
<b>Children's Service</b>	<b>42,511</b>	<b>-</b>	<b>(5,204)</b>	<b>37,307</b>	<b>34,839</b>	<b>37,307</b>	<b>(5,204)</b>	<b>-12%</b>
Capital Schemes Managed by Schools	5,546	-	-	5,546	312	5,546	-	0%
<b>Capital Schemes Managed by Schools</b>	<b>5,546</b>	<b>-</b>	<b>-</b>	<b>5,546</b>	<b>312</b>	<b>5,546</b>	<b>-</b>	<b>0%</b>
Corporate Governance Projects	1	-	(1)	-	-	-	(1)	-78%
<b>Corporate Governance</b>	<b>1</b>	<b>-</b>	<b>(1)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1)</b>	<b>-78%</b>
Chief Executive Services	268	-	(177)	91	63	91	(177)	-66%
<b>Chief Executive Services</b>	<b>268</b>	<b>-</b>	<b>(177)</b>	<b>91</b>	<b>63</b>	<b>91</b>	<b>(177)</b>	<b>-66%</b>
Deputy Chief Executive Services	485	-	(169)	316	292	316	(169)	-35%
<b>Deputy Chief Executive Services</b>	<b>485</b>	<b>-</b>	<b>(169)</b>	<b>316</b>	<b>292</b>	<b>316</b>	<b>(169)</b>	<b>-35%</b>
Commercial Services	3,816	-	(1,542)	2,274	1,647	2,274	(1,542)	-40%
<b>Commercial Services</b>	<b>3,816</b>	<b>-</b>	<b>(1,542)</b>	<b>2,274</b>	<b>1,647</b>	<b>2,274</b>	<b>(1,542)</b>	<b>-40%</b>
Recycling Schemes	156	-	-	156	-	156	-	0%
Closed Circuit Television in Town Centres	84	-	(83)	1	-	1	(83)	-98%
Other Environment & Transport Schemes	480	(1)	(261)	217	56	217	(262)	-54%
Highways Schemes	15,080	(668)	(1,376)	13,036	7,213	13,036	(2,044)	-9%
<b>Environment &amp; Operations</b>	<b>15,800</b>	<b>(669)</b>	<b>(1,720)</b>	<b>13,411</b>	<b>7,269</b>	<b>13,411</b>	<b>(2,389)</b>	<b>-11%</b>
Housing Association Programme	691	-	-	691	691	691	-	0%
General Fund Regeneration	5,410	-	(300)	5,110	859	5,110	(300)	-6%
Disabled Facilities Projects	1,423	-	-	1,423	1,273	1,423	-	0%
Housing Management System	20	-	5	25	-	25	5	25%
Other Projects	813	-	(110)	703	375	703	(110)	-14%
<b>Planning, Housing and Regeneration</b>	<b>8,357</b>	<b>-</b>	<b>(405)</b>	<b>7,952</b>	<b>3,198</b>	<b>7,952</b>	<b>(405)</b>	<b>-5%</b>
<b>General Fund Programme</b>	<b>76,364</b>	<b>(669)</b>	<b>(9,218)</b>	<b>66,477</b>	<b>47,604</b>	<b>66,477</b>	<b>(9,887)</b>	<b>-12%</b>
HRA Capital	18,261	-	1,860	20,121	12,592	20,121	1,860	10%
<b>Total Capital Programme*</b>	<b>94,625</b>	<b>(669)</b>	<b>(7,358)</b>	<b>86,598</b>	<b>60,196</b>	<b>86,598</b>	<b>(8,028)</b>	<b>-8%</b>

\*Excludes Capital Schemes Managed by Schools

# Capital Programme Adjustments

# Appendix C

## Proposed Changes to the Capital Programme

Directorate	Year	Capital Programme	Funding Type	Additions/ Deletions	Slippage/ Accelerated Spend	Explanation for request
				(£'000)	(£'000)	
CE	2010-11	Plantech	Capital receipts		(21)	
CE	2011-12	Plantech	Capital receipts		21	
CE	2010-11	GIS	Capital receipts		(12)	
CE	2011-12	GIS	Capital receipts		12	
CE	2010-11	Libraries Strategy	Section 106		(50)	
CE	2011-12	Libraries Strategy	Section 106		50	
CE	2010-11	Libraries Strategy	Capital receipts		(4)	
CE	2011-12	Libraries Strategy	Capital receipts		4	
CE	2011-12	CRM	Capital receipts		(423)	
CE	2010-11	CRM	Capital receipts		423	
CE	2010-11	CRM	Capital receipts		(48)	
CE	2011-12	CRM	Capital receipts		48	
CE	2010-11	CRM	Capital receipts	(465)		
CE	2010-11	Customer Transformation Services	Capital receipts	465		
CE	2010-11	Customer Transformation Services	Capital receipts		(465)	
CE	2011-12	Customer Transformation Services	Capital receipts		465	
Children Services	2010-11	BSF	Grants	397		Request approval for the BSF Contingency budget to be realigned to cover BSF costs.
Children Services	2010-11	Modernisation 2010/11	Grants	(397)		Request approval for the BSF Contingency budget to be realigned to cover BSF costs.
Children Services	2010-11	Modernisation 2008/09	Grants	15		Request approval for the BSF Contingency budget realigned to increase Childs Hill Budget.
Children Services	2010-11	Modernisation 2008/09	Grants	(15)		Request approval for the BSF Contingency budget realigned to increase Childs Hill Budget.
Children Services	2010-11	Urgent Primary Places	Capital receipts	(58)		Request approval to distribute the Temporary Expansions Budget to Woodbridge Modular Building and Wessex Garden.
Children Services	2010-11	Urgent Primary Places	Capital receipts	45		Request approval to distribute the Temporary Expansions Budget to Woodbridge Modular Building and Wessex Garden.
Children Services	2010-11	Urgent Primary Places	Capital receipts	13		Request approval to distribute the Temporary Expansions Budget to Woodbridge Modular Building and Wessex Garden.
Children Services	2010-11	East Barnet Rebuild - Faraday	Grants	(22)		Request approval to realignment the Project Faraday Budget To East Barnet.
Children Services	2010-11	East Barnet Rebuild	Grants	22		Request approval to realignment the Project Faraday Budget To East Barnet.
Children Services	2010-11	Major Schools Rebuild - Parkfield	Borrowing		(117)	Request approval of slippage amount into 2011/12 to realign to current project profile of Parkfields project
Children Services	2011-12	Major Schools Rebuild - Parkfield	Borrowing		117	Request approval of slippage amount into 2011/12 to realign to current project profile of Parkfields project
Children Services	2010-11	PCP - Colindale	Borrowing		627	Request approval to accelerate spend on Colindale and reprofile 2011/12 Budget to cover expenditure in 2010/11
Children Services	2011-12	PCP - Colindale	Grants		(350)	Request approval to accelerate spend on Colindale and reprofile 2011/12 Budget to cover expenditure in 2010/11
Children Services	2011-12	PCP - Colindale	Grants		(277)	Request approval to accelerate spend on Colindale and reprofile 2011/12 Budget to cover expenditure in 2010/11
Children Services	2010-11	PSCIP	Borrowing		76	Request approval to accelerate spend On Northway/Fairway and reprofile 2011/12 Budget to cover expenditure in 2010/11
Children Services	2011-12	PSCIP	Borrowing		(76)	Request approval to accelerate spend On Northway/Fairway and reprofile 2011/12 Budget to cover expenditure in 2010/11
Children Services	2010-11	East Barnet Rebuild	Borrowing		46	Request approval to accelerate spend on East Barnet and reprofile 2011/12 Budget to cover expenditure in 2010/11
Children Services	2011-12	East Barnet Rebuild	Borrowing		(46)	Request approval to accelerate spend on East Barnet and reprofile 2011/12 Budget to cover expenditure in 2010/11
Children Services	2010-11	Modernisation 2008/09	Borrowing		(6)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for Cromer Road Knotweed project
Children Services	2011-12	Modernisation 2008/09	Borrowing		6	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for Cromer Road Knotweed project
Children Services	2010-11	PCP - Goldbeaters	Borrowing		(9)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on Goldbeaters project
Children Services	2011-12	PCP - Goldbeaters	Grants		9	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on Goldbeaters project
Children Services	2010-11	Major Schools Rebuild - Underhill	Borrowing		(14)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on Underhill Childrens centre project
Children Services	2011-12	Major Schools Rebuild - Underhill	Borrowing		14	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12

Capital Programme Adjustments

Appendix C

Directorate	Year	Capital Programme	Funding Type	Additions/ Deletions	Slippage/ Accelerated Spend	Explanation for request
				(£'000)	(£'000)	
Children Services	2010-11	Modernisation 2010/11	Grants		(20)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 Woodcroft Primary Moving Lift Equipment project
Children Services	2011-12	Modernisation 2010/11	Grants		20	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 Woodcroft Primary Moving Lift Equipment project
Children Services	2010-11	Modernisation 2010/11	Borrowing		(28)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 Dollis Infant Windows project
Children Services	2011-12	Modernisation 2010/11	Borrowing		28	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 Dollis Infant Windows project
Children Services	2010-11	Urgent Primary Places	Capital receipts		(38)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on Monkfrith Windows Project
Children Services	2011-12	Urgent Primary Places	Capital Receipts		38	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on Monkfrith Windows Project
Children Services	2010-11	Modernisation 2009/10	Borrowing		(20)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on the Monkfrith Kitchen Refurbishment project
Children Services	2011-12	Modernisation 2009/10	Borrowing		20	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on the Monkfrith Kitchen Refurbishment project
Children Services	2010-11	Modernisation 2009/10	Grants		(20)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on the Monkfrith Kitchen Refurbishment project
Children Services	2011-12	Modernisation 2009/10	Grants		20	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on the Monkfrith Kitchen Refurbishment project
Children Services	2010-11	PCP	Borrowing		(42)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on the Menorah Foundation project
Children Services	2011-12	PCP	Grants		42	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 on the Menorah Foundation project
Children Services	2010-11	PSCIP	Borrowing		(47)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Wave 1 - Whitting Hill project
Children Services	2011-12	PSCIP	Borrowing		47	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Wave 1 - Whitting Hill project
Children Services	2010-11	Targetted Capital 14-19 SEN	Borrowing		(215)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Hasmonean project
Children Services	2011-12	Targetted Capital 14-19 SEN	Capital receipts		35	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Hasmonean project
Children Services	2010-11	Targetted Capital 14-19 SEN	Capital receipts		(57)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Whitefields Project
Children Services	2011-12	Targetted Capital 14-19 SEN	Capital receipts		57	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Whitefields Project
Children Services	2010-11	East Barnet - Faraday	Grants		(45)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the East Barnet - Faraday project
Children Services	2011-12	East Barnet - Faraday	Grants		45	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the East Barnet - Faraday project
Children Services	2010-11	East Barnet Rebuild	Borrowing		(70)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the East Barnet project
Children Services	2011-12	East Barnet Rebuild	Borrowing		70	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the East Barnet project
Children Services	2010-11	Modernisation 2008/09	Borrowing		(28)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 at QE girls
Children Services	2011-12	Modernisation 2008/09	Borrowing		28	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 at QE girls
Children Services	2010-11	Urgent Primary Places	Capital receipts		(100)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 at the Broadfields perm project
Children Services	2011-12	Urgent Primary Places	Capital Receipts		100	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 at the Broadfields perm project
Children Services	2010-11	Modernisation 2010/11	Borrowing		(105)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 in the urgent responsive work budget
Children Services	2011-12	Modernisation 2010/11	Borrowing		105	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 in the urgent responsive work budget
Children Services	2010-11	Major Schools Rebuild	Borrowing		(121)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for he Hyde project
Children Services	2011-12	Major Schools Rebuild	Borrowing		121	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for he Hyde project
Children Services	2010-11	PSCIP	Borrowing		(145)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Broadfields project
Children Services	2011-12	PSCIP	Borrowing		145	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Broadfields project
Children Services	2010-11	Modernisation 2010/11	Grants		(150)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Ravenscroft project

Capital Programme Adjustments

Appendix C

Directorate	Year	Capital Programme	Funding Type	Additions/ Deletions	Slippage/ Accelerated Spend	Explanation for request
				(£'000)	(£'000)	
Children Services	2011-12	Modernisation 2010/11	Grants		150	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Ravenscroft project
Children Services	2010-11	Urgent Primary Places	Section 106		(150)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Graham Park School project
Children Services	2011-12	Urgent Primary Places	Section 106		150	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Graham Park School project
Children Services	2010-11	Urgent Primary Places	Grants		(167)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 with in the Urgent Primary Places budgets
Children Services	2011-12	Urgent Primary Places	Grants		167	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 with in the Urgent Primary Places budgets
Children Services	2010-11	Modernisation 2010/11	Borrowing		(175)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 of the East Barnet project
Children Services	2011-12	Modernisation 2010/11	Borrowing		175	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 of the East Barnet project
Children Services	2010-11	Modernisation 2010/11	Borrowing		(195)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Dollis expansion project
Children Services	2011-12	Modernisation 2010/11	Borrowing		195	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Dollis expansion project
Children Services	2010-11	Extended Schools	Grants		(224)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 in the Extended Schools Project
Children Services	2011-12	Extended Schools	Grants		224	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 in the Extended Schools Project
Children Services	2010-11	Targetted Capital 14-19 SEN	Capital receipts		(440)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Oakleigh project
Children Services	2011-12	Targetted Capital 14-19 SEN	Borrowing		215	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Oakleigh project
Children Services	2010-11	Modernisation 2009/10	Borrowing		(250)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the East Barnet project
Children Services	2011-12	Modernisation 2009/10	Borrowing		250	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the East Barnet project
Children Services	2010-11	PCP	Borrowing		(251)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Foulds Primary project
Children Services	2011-12	PCP	Grants		251	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Foulds Primary project
Children Services	2010-11	Urgent Primary Places	Capital receipts		(198)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Woodridge Modular building
Children Services	2011-12	Urgent Primary Places	Capital Receipts		198	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Woodridge Modular building
Children Services	2010-11	Targetted Capital 14-19 SEN	Capital receipts		(300)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Hendon Autistic Resource Centre project
Children Services	2011-12	Targetted Capital 14-19 SEN	Capital receipts		300	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Hendon Autistic Resource Centre project
Children Services	2010-11	Targetted Capital 14-19 SEN	Capital receipts		(320)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12
Children Services	2011-12	Targetted Capital 14-19 SEN	Capital receipts		320	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12
Children Services	2010-11	Targetted Capital 14-19 SEN	Capital receipts		(35)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Hendon 6th form project
Children Services	2011-12	Targetted Capital 14-19 SEN	Capital receipts		440	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Hendon 6th form project
Children Services	2010-11	PCP	Borrowing		(60)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Childs Hill Resrce & Chldrn's project
Children Services	2011-12	PCP	Grants		60	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Childs Hill Resrce & Chldrn's project
Children Services	2010-11	PCP	Borrowing		(200)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Childs Hill Resrce & Chldrn's project
Children Services	2011-12	PCP	Grants		200	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Childs Hill Resrce & Chldrn's project
Children Services	2010-11	Modernisation 2010/11	Borrowing		(250)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the H & S budget for this project
Children Services	2011-12	Modernisation 2010/11	Borrowing		250	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the H & S budget for this project
Children Services	2010-11	Modernisation 2010/11	Section 106		(161)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the H & S budget for this project
Children Services	2011-12	Modernisation 2010/11	Section 106		161	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the H & S budget for this project



Capital Programme Adjustments

Appendix C

Directorate	Year	Capital Programme	Funding Type	Additions/ Deletions	Slippage/ Accelerated Spend	Explanation for request
				(£'000)	(£'000)	
Children Services	2010-11	Modernisation 2010/11	Grants		(34)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the H & S budget for this project
Children Services	2011-12	Modernisation 2010/11	Grants		34	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the H & S budget for this project
Children Services	2010-11	Kitchen and Dining	Section 106		(511)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Kitchen and Dining project
Children Services	2011-12	Kitchen and Dining	Section 106		475	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Kitchen and Dining project
Children Services	2010-11	Kitchen and Dining	Borrowing		(24)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Kitchen and Dining project
Children Services	2011-12	Kitchen and Dining	Borrowing		200	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Kitchen and Dining project
Children Services	2010-11	Kitchen and Dining	Grants		(508)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Kitchen and Dining project
Children Services	2011-12	Kitchen and Dining	Grants		368	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Kitchen and Dining project
Children Services	2010-11	PCP	Section 106		(103)	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Childs Hill Resrce & Chldrn's project
Children Services	2011-12	PCP	Section 106		103	Request approval to realign budgets in line with current project profile of spend and Slip the remaining budget from 2010/11 into 2011/12 for the Childs Hill Resrce & Chldrn's project
Commercial	2010-11	Art Depot Lift	Capital receipts		(2)	
Commercial	2011-12	Art Depot Lift	Capital receipts		2	
Commercial	2010-11	NLBP -relocation of staff	Borrowing		(39)	
Commercial	2011-12	NLBP -relocation of staff	Borrowing		39	
Commercial	2010-11	EDRMS	Capital receipts		(540)	
Commercial	2011-12	EDRMS	Capital receipts		540	
Commercial	2010-11	Business system Disaster System	Capital receipts		(160)	
Commercial	2011-12	Business system Disaster System	Capital receipts		160	
Commercial	2010-11	Shared Service Centre	Capital receipts		(50)	
Commercial	2011-12	Shared Service Centre	Capital receipts		50	
Commercial	2010-11	Swift	Capital receipts		(66)	
Commercial	2011-12	Swift	Capital receipts		66	
Commercial	2010-11	Energy Efficiency	Capital receipts		(19)	
Commercial	2011-12	Energy Efficiency	Capital receipts		19	
Commercial	2010-11	Office Consolidation	Capital receipts		(179)	
Commercial	2011-12	Office Consolidation	Capital receipts		179	
Commercial	2010-11	Modernising the way we work	Borrowing		(382)	
Commercial	2011-12	Modernising the way we work	Borrowing		382	
Commercial	2010-11	Depot Relocation	Capital receipts		(105)	
Commercial	2011-12	Depot Relocation	Capital receipts		105	
Corporate Governance	2010-11	Emergency Command centre	Capital receipts		(1)	
Corporate Governance	2011-12	Emergency Command centre	Capital receipts		1	
DCE	2010-11	Pericles	Capital receipts		(169)	
DCE	2011-12	Pericles	Capital receipts		169	
Environment & Operations	2010-11	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Capital receipts	(96)		Brought forward allocation not re-directed for use as a result of changing priorities
Environment & Operations	2010-11	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Capital receipts	(128)		Brought forward allocation not re-directed for use as a result of changing priorities
Environment & Operations	2010-11	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Capital receipts	(30)		Reprofiled works
Environment & Operations	2010-11	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Capital receipts	(107)		Brought forward allocation not re-directed for use as a result of changing priorities
Environment & Operations	2010-11	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Capital receipts	(154)		Reprofiled works
Environment & Operations	2010-11	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Section 106	154		Brought forward allocation not re-directed for use as a result of changing priorities
Environment & Operations	2010-11	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Section 106		(27)	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2011-12	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Section 106		27	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2010-11	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Section 106		(3)	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2011-12	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Section 106		3	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2010-11	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Section 106		(12)	Allocation slipped forward as works will be carried out in 2011



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Directorate	Year	Capital Programme	Funding Type	Additions/ Deletions	Slippage/ Accelerated Spend	Explanation for request
				(£'000)	(£'000)	
Environment & Operations	2011-12	Road Traffic Act - Controlled Parking Zones- 2009/10 Programme	Section 106		12	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2011-12	Road Traffic Act - Controlled Parking Zones- 2009/10	capital receipts	(184)		Substitution of funding
Environment & Operations	2011-12	Road Traffic Act - Controlled Parking Zones- 2009/10	s106	184		Substitution of funding
Environment & Operations	2010-11	Footway Reconstruction - 2009/10 allocation	Section 106		(5)	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2011-12	Footway Reconstruction - 2009/10 allocation	Section 106		5	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2010-11	Footway Reconstruction - 2009/10 allocation	Section 106		(5)	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2011-12	Footway Reconstruction - 2009/10 allocation	Section 106		5	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2010-11	Footway Reconstruction - 2009/10 allocation	Section 106		(5)	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2011-12	Footway Reconstruction - 2009/10 allocation	Section 106		5	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2010-11	Footway Reconstruction - 2009/10 allocation	Section 106		(10)	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2011-12	Footway Reconstruction - 2009/10 allocation	Section 106		10	Allocation slipped forward as works will be carried out in 2011
Environment & Operations	2010-11	Footway Reconstruction - 2009/10 allocation	Section 106		(11)	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2011-12	Footway Reconstruction - 2009/10 allocation	Section 106		11	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2010-11	Cycling LCN Schemes	Grants	(99)		Reduction in TfL allocation on a completed scheme
Environment & Operations	2010-11	Highways Investment - 2009/10 HIP Programme	Borrowing	(1)		Residual allocation to be removed from programme
Environment & Operations	2010-11	Highways Investment - 2009/10 HIP Programme	Section 106		(34)	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2011-12	Highways Investment - 2009/10 HIP Programme	Section 106		34	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2010-11	Highways Investment - 2009/10 HIP Programme	Section 106		(5)	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2011-12	Highways Investment - 2009/10 HIP Programme	Section 106		5	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2010-11	LIP - Road Maintenance	Grants	(4)		Reduction in TfL allocation
Environment & Operations	2010-11	LIP - Corridors	Grants	2,501		Programme reference transfer. Nil effect across the three categories Corridors, Smarter Travel &
Environment & Operations	2010-11	LIP - Smarter Travel	Grants	(776)		Transfer from Smarter Travel to Corridors
Environment & Operations	2010-11	LIP - Neighbourhoods	Grants	(1,725)		Transfer from Neighbourhoods to Corridors
Environment & Operations	2010-11	LIP - Corridors	Grants	(14)		Reduction in TfL allocation
Environment & Operations	2010-11	LIP - Corridors	Grants	3		Increase in funding from TfL
Environment & Operations	2010-11	LIP - Neighbourhoods now Corridors	Grants	(94)		Reduction in TfL allocation
Environment & Operations	2010-11	LIP - Local Transport Funding	Grants	(100)		Reduction in TfL allocation
Environment & Operations	2010-11	CCTV in Town Centres Programme - 2004/05 & 2005/06 programme	Capital Receipts		(62)	Retention funding carried forward
Environment & Operations	2010-11	CCTV in Town Centres Programme - 2007/08 programme	Capital Receipts		(21)	Retention funding carried forward
Environment & Operations	2011-12	CCTV in Town Centres Programme - 2004/05 & 2005/06	Capital Receipts		62	Retention funding carried forward
Environment & Operations	2011-12	CCTV in Town Centres Programme - 2007/08 programme	Capital Receipts		21	Retention funding carried forward
Environment & Operations	2010-11	Fairplay Playbuilders	Grants	(2)		Residual allocation to be removed
Environment & Operations	2010-11	Colindale Development Area - Reconstruction of Railway	Borrowing		(621)	Remaining contractor payments expected to be made in 2011
Environment & Operations	2011-12	Colindale Development Area - Reconstruction of Railway	Borrowing		621	Remaining contractor payments expected to be made in 2011
Environment & Operations	2010-11	A41 Aerodrome Road junction improvement works	Section 106		(186)	Works to be concluded in 2011
Environment & Operations	2011-12	A41 Aerodrome Road junction improvement works	Section 106		186	Works to be concluded in 2011
Environment & Operations	2010-11	Cophall Roof	Borrowing		(47)	Carry forward capital funding
Environment & Operations	2011-12	Cophall Roof	Borrowing		47	Carry forward capital funding
Environment & Operations	2010-11	CCTV Installation	Capital Receipts		(176)	Carry forward capital funding
Environment & Operations	2011-12	CCTV Installation	Capital Receipts		176	Carry forward capital funding
Environment & Operations	2010-11	Victoria Park Pavillion Rebuild	Borrowing		(38)	Carry forward capital funding
Environment & Operations	2011-12	Victoria Park Pavillion Rebuild	Borrowing		38	Carry forward capital funding
Environment & Operations	2010-11	Carriageway and Footways - Annual Programme	Borrowing		(40)	Carry forward capital funding
Environment & Operations	2011-12	Carriageway and Footways - Annual Programme	Borrowing		40	Carry forward capital funding
Environment & Operations	2010-11	Travel Plan Implementation	Borrowing		(33)	Carry forward capital funding
Environment & Operations	2011-12	Travel Plan Implementation	Borrowing		33	Carry forward capital funding
Environment & Operations	2010-11	Cycling on Greenways	Grants		(5)	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2011-12	Cycling on Greenways	Grants		5	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2010-11	Walk London	Grants		(40)	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2011-12	Walk London	Grants		40	Allocation partly slipped forward as some works will carry forward into 2011
Environment & Operations	2010-11	Improvements to six of the Borough's Park	Section 106		(11)	Carry forward funding
Environment & Operations	2010-11	Improvements to six of the Borough's Park	Section 106		(30)	Carry forward funding
Environment & Operations	2010-11	Improvements to six of the Borough's Park	Section 106		(14)	Carry forward funding
Environment & Operations	2010-11	Improvements to six of the Borough's Park	Section 106		(10)	Carry forward funding
Environment & Operations	2010-11	Improvements to six of the Borough's Park	Section 106		(2)	Carry forward funding
Environment & Operations	2010-11	Improvements to six of the Borough's Park	Section 106		(5)	Carry forward funding
Environment & Operations	2011-12	Improvements to six of the Borough's Park	Section 106		11	Carry forward funding
Environment & Operations	2011-12	Improvements to six of the Borough's Park	Section 106		30	Carry forward funding
Environment & Operations	2011-12	Improvements to six of the Borough's Park	Section 106		14	Carry forward funding
Environment & Operations	2011-12	Improvements to six of the Borough's Park	Section 106		10	Carry forward funding
Environment & Operations	2011-12	Improvements to six of the Borough's Park	Section 106		2	Carry forward funding

Capital Programme Adjustments

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Directorate	Year	Capital Programme	Funding Type	Additions/ Deletions	Slippage/ Accelerated Spend	Explanation for request
				(£'000)	(£'000)	
Environment & Operations	2011-12	Improvements to six of the Borough's Park	Section 106		5	Carry forward funding
Environment & Operations	2010-11	GAF 3 Funding of Transport Projects	Grants		(262)	Carry forward capital funding
Environment & Operations	2011-12	GAF 3 Funding of Transport Projects	Grants		262	Carry forward capital funding
PHR	2010-11	General Fund Regeneration	Capital receipts		(300)	
PHR	2011-12	General Fund Regeneration	Capital receipts		300	
PHR	2010-11	Hostel Refurbishment Programme	Capital receipts		(110)	
PHR	2011-12	Hostel Refurbishment Programme	Capital receipts		110	
PHR	2010-11	Housing Management System	Capital receipts		5	
PHR	2011-12	Housing Management System	Capital receipts		(5)	
PHR - HRA	2010-11	Miscellaneous Works - Including Digital Television & Cavity Wall Insulation	Borrowing	813		
PHR - HRA	2010-11	Regeneration Estates	Borrowing	(813)		
PHR - HRA	2010-11	Cash Incentives	Borrowing		(105)	
PHR - HRA	2011-12	Cash Incentives	Borrowing		105	
PHR - HRA	2010-11	Partnering Packages: Barnet	Revenue Contribution		13	
PHR - HRA	2011-12	Partnering Packages: Barnet	Revenue Contribution		(13)	
PHR - HRA	2010-11	Partnering Packages: Finchley	Revenue Contribution		8	
PHR - HRA	2011-12	Partnering Packages: Finchley	Revenue Contribution		(8)	
PHR - HRA	2010-11	Partnering Packages: Hendon/Edgware	Revenue Contribution		232	
PHR - HRA	2011-12	Partnering Packages: Hendon/Edgware	Revenue Contribution		(232)	
PHR - HRA	2010-11	Partnering Packages: Sheltered Hostels	Revenue Contribution		489	
PHR - HRA	2011-12	Partnering Packages: Sheltered Hostels	Revenue Contribution		(489)	
PHR - HRA	2010-11	Renovations/Modernisation - future years	Revenue Contribution		(1,230)	
PHR - HRA	2011-12	Renovations/Modernisation - future years	Revenue Contribution		1,230	
PHR - HRA	2010-11	Granville Road, Tower Blocks	Grants		779	
PHR - HRA	2011-12	Granville Road, Tower Blocks	Grants		(779)	
PHR - HRA	2010-11	Adaptions	Borrowing		45	
PHR - HRA	2011-12	Adaptions	Borrowing		(45)	
PHR - HRA	2010-11	Regeneration Estates	Borrowing		(319)	
PHR - HRA	2011-12	Regeneration Estates	Borrowing		319	
PHR - HRA	2010-11	Miscellaneous Works - Including Digital Television & Cavity Wall Insulation	Borrowing		1,947	
PHR - HRA	2011-12	Miscellaneous Works - Including Digital Television & Cavity Wall Insulation	Borrowing		(1,947)	
<b>Total</b>				<b>(670)</b>	<b>-</b>	